



## Chair's Report

### Public Board

Thursday 20<sup>th</sup> May 2021

<b>Presented for:</b>	Discussion and information
<b>Presented by:</b>	Linda Pollard, Chair
<b>Author</b>	Linda Pollard, Chair
<b>Previous Committees</b>	None

<b>Trust Goals</b>	
The best for patient safety, quality and experience	✓
The best place to work	✓
A centre for excellence for research, education and innovation	✓
Seamless integrated care across organisational boundaries	✓
Financial sustainability	✓

<b>Key points</b>	
1. To provide an update on the actions and activity of the Chair since the last Board meeting	Discussion and information

## 1. Visits in the Trust

On the 24<sup>th</sup> March along with Non-Executive Director Tricia Storey-Hart and Jenny Lewis Director of HR&OD, I joined a virtual walk round tour of the Leeds Dental Institute where we met with Shashwat Bhakta, the Lead Clinician for Restorative Dentistry and several other members of the wider team. The team discussed the limitations of the service, as a result of the pandemic, regarding the use of aerosol generating procedures. The purchase of the new micro motors has made a huge difference to the number of patients they can now safely treat whilst remaining Covid-19 secure. The team demonstrated the old and new equipment for us. They spoke about how it has been for them to work through the pandemic and the experiences of team members who had been redeployed during the pandemic.

On the 30<sup>th</sup> March I was invited to close the Ward Manager Away Day which had been a great success in bringing together virtually our Ward Managers and having a day when they could regroup as a team now things are beginning to return to a more normal feel on our wards.

On the 28<sup>th</sup> April I was invited to open the Leeds Dental Institute Strategy Workshop. The workshop explored a strategy for the Leeds Dental Institute and included our Tri Team, Lead Clinicians and some of our University of Leeds School of Dentistry Partners.

On the 4<sup>th</sup> May I opened day three of our Excellence in Practice course. It was positive to see again how our nurses can make time for study and then complete a portfolio of self-directed learning and evidence of their clinical competencies and competencies for Leeds Improvement Method and Compassionate Leadership.

Also on the 4<sup>th</sup> May along with Esther Wakeman, CEO Leeds Hospitals Charity, Dr Phil Wood, Chief Medical Officer and members of the LGI Children's Hospital, I welcomed HRH the Countess of Wessex who heard from some of our young children who are regulars at the hospital on their thoughts as to what would make the new hospital build better for them. The Countess spoke to three children regarding their ideas and was then taken on a virtual tour of a ward where she spoke to two mothers of young babies who are receiving treatment along with one of our teenage patients. She also spoke to our site Foreman regarding his passion for the work he is undertaking at the hospital and the personal reasons as to why this new build means so much to him.

On Thursday 13<sup>th</sup> May we issued a press release and photos from the virtual visit to Leeds Children's Hospital by HRH The Countess of Wessex.

You can view this on our website here: <https://www.leedsth.nhs.uk/about-us/news-and-media/2021/05/13/the-countess-of-wessex-meets-children-to-hear-about-new-leeds-childrens-hospital>

A highlights video which will be shared across our social media channels can also be watched here: <https://youtu.be/ooHHiZOJzTQ>

## **2. Local and Regional Network Meetings**

As part of my role of the Chair of Leeds Teaching Hospitals NHS Trust (LTHT), it is important to remain connected to the local and national agenda and by meeting key individuals for mutual benefit. I therefore report on the following meetings which do not include my normal meetings with the Executive and Senior Managers, Committee meetings or site visits, held since the last Board meeting.

### **Leeds Hospitals Charity Board**

On 14<sup>th</sup> April I attended the Leeds Hospital Charity Board of Trustees (formerly Leeds Cares) Strategy Session. At the meeting we discussed our Strategy Development and Vision for the Future, we looked at how we adapt and change in the post Covid-19 work and how to develop our brand.

On 4<sup>th</sup> May I attended the Leeds Hospital Charity Board Business Committee Meeting, which received various updates from the Charity Board members regarding the ongoing running of the Charity along with discussions regarding our annual Review of Effectiveness, Staff training and development and IT policies.

On the 4<sup>th</sup> May I also sat on the panel for the first round of interviews for a new Trustee to the Hospital Charity Board.

I also continue to hold regular 1-1 meetings with Esther Wakeman the CEO of the Hospital Charity.

I am delighted to announce that Charity has now opened two shops; Crossgates and the Merion Centre. This will provide a new income stream but will also provide volunteering opportunities for all ages including those from 16 years. For those who are interested more information can be found via this link : [Retail Volunteer | Leeds Hospitals Charity Volunteering](#). People can apply online via this page by following the yellow 'click to apply' link. Should anyone wish to talk about the role in more detail before applying, please contact Rachel Robinson ([rachel.robinson@leedshospitalscharity.org.uk](mailto:rachel.robinson@leedshospitalscharity.org.uk) / 0113 539 8190).

### **Innovation District Steering Group**

On 11th May along with Julian Hartley, Chief Executive Leeds Teaching Hospital Trust, attended the Innovation District Steering Group. This meeting involved key attendees from Leeds City Council and the University and involved discussions on how we move forward with economic briefs and enable us to progress innovation as part of LGI redevelopment plans.

### **Yorkshire and Humber Chairs Meeting 12<sup>th</sup> May**

On the 12<sup>th</sup> May I Chaired a meeting of all the Yorkshire and Humber NHS Trust Chairs. We were joined in the meeting by Phil Mettam, Accountable Officer, NHS Vale of York Clinical Commissioning Group and Dr Kev Smith, Deputy Director, Healthcare, North East and Yorkshire Region, Public Health England, who presented on EU Exit and how this could affect staffing levels. Amanda Pritchard, COO NHSE/I gave a National Update and Overview. Richard Barker, Regional Director NHSE/I gave a regional overview followed by

and Chris Hopson, CE NHS Providers. Good debate was explore through questions following each update.

### **Integrated Care Partnership**

On the 15<sup>th</sup> April along with Julian Hartley, CEO LTHT I attended the above development meetings, these are held with senior leaders in Leeds, Cllr James Lewis, Tom Riordan, CEO Leeds City Council, Tim Ryley, CEO Leeds CCG and Dr Jason Broch, Clinical Chair, LTHT

### **Building and Development Committee**

I attended part of the Building and Development Committee meeting on the 15<sup>th</sup> April to discuss next step regarding the New Hospitals Programme for the development of the LGI site, Building the Leeds Way.

### **WYAAT Committee In Common**

On the 27<sup>th</sup> April I attended the WYAAT Committee in Common meeting. The meeting discussed progress made across the WYAAT portfolio, including implementation of the Laboratory Information Management System (LIMS) and Pharmacy Aseptic Manufacturing.

### **Audit Committee**

On the 6<sup>th</sup> May I observed the Audit Committee meeting, at the invitation of Suzanne Clark, Committee Chair and direct you to the Chairs summary report at agenda item 10.5 later in this meeting and would commend the assurance received from the Committee Annual Reports which are included in the Blue Box items 10.6.

### **Non Executive Directors**

#### **Thank you**

On behalf of the Board and colleagues across the Trust we'd like to offer our sincere thanks for the valuable contribution of Tricia Storey-Hart for her role as an Associate Non-Executive Director during the last two years. It is with a heavy heart that I accepted her immediate resignation due to family circumstances during April.

#### **Recruitment**

As part of our succession planning we are recruiting for an Associate Non-Executive Director More information can be found at [www.england.nhs.uk/non-executive-opportunities](http://www.england.nhs.uk/non-executive-opportunities) or on [Non-executive opportunities in the NHS » The Leeds Teaching Hospitals NHS Trust, Associate Non-executive Director \(england.nhs.uk\)](#)

[The Leeds Teaching Hospitals NHS Trust, Associate Non-executive Director \(cabinetoffice.gov.uk\)](#)

The role is also on Women On Boards, LinkedIn, Twitter and communication with MPs, talent pool candidates and other chairs/CEOs in the patch, as this is managed by NHS England/Improvement.

### **Peter Millner Retirement**

On the 1<sup>st</sup> May Peter Milner, Spinal Consultant Retired from the NHS and along with Julian Hartley our CEO we attended a virtual presentation to him and were able to thank him for his service to the NHS and wish him all the best for his retirement.

### **David Berridge Retirement**

On the 31<sup>st</sup> March David Berridge, Deputy Chief Medical Officer retired from the NHS and the Board attended a virtual presentation for him to wish him all the best for his future and thank him for his dedication to the NHS over the years.

### **Professor Peter Giannoudis**

I met with the Professor on the 5<sup>th</sup> May for discussion on his on going research work

### **Appraisals**

I have undertaken all the NED Appraisals over the past few weeks and would like to thank them all for their Leadership and engagement over the past 12 months and their support to me.

I have also undertaken the appraisal of Julian Hartley, CEO LTHT. It has been a year like no other and I am grateful for his leadership and collaboration throughout. Julian has also held appraisals with his direct reports.

### **Other NHS Trusts and Organisations**

I have held meetings with:

- Lord Patrick Carter of Coles
- Kathryn Lavery, Chair, Yorkshire Ambulance Service NHS Trust
- Victor Adebawale – Chair, NHS Confederation
- Prof Sue Proctor – Chair, Leeds and York Partnership NHS Foundation Trust
- Keith Ramsey – Chair, Mid Yorkshire NHS Trust
- Robin Staveley MBE - Gatenby Sanderson
- Gary Crowe – Mentor Sessions for NHSE/I Aspirant Chairs Programme
- Ron Keer – Chair, NHS Providers
- Janice Scanlan – Associate - Hunter Healthcare
- Geoff Hall – Senior Lecturer Medical Oncology and Chief of Information
- Stuart Andrew MP and Alec Shelbrook MP
- Tom Lavery – Chief Executive Health Tech Innovations
- Andrew Gold – Chair Airedale NHSFT

## **3. National Network Meetings**

### **NHSE/I Chairs Advisory Group 21<sup>st</sup> April**

At this meeting we were welcomed by Lord David Prior and received an update from Amanda Pritchard, Chief Operating Officer NHSE/I on recovery plans and had an update from Professor Tim Briggs on the work Get It Right First Time (GIRFT) and the plans re recovery.

## **NHS Providers**

On 21<sup>st</sup> April I attended the NHS Providers Webinar on NHS England and Improvement on ICS Policy Development and Guidance.

On 5<sup>th</sup> May I attended the NHS Providers Board Meeting, Speakers at this event were Chris Hopson, CEO NHS Providers, Miriam Deakin, Director of Policy and Strategy, NHS Providers, Kevin Rennie, Interim Chief Operating Office, NHS Providers.

On the 27<sup>th</sup> May we are hosting a visit to Leeds by Lord Prior, Chair NHSE the visit will include an introduction to our plans for the innovation hub and the wider LGI development along with a visit to Johnson & Johnson in Beeston.

## **General**

I would also like to say Congratulations to Tracy Brabin who has been elected as the first Mayor of West Yorkshire. Our partnerships across in the West Yorkshire Integrated Care System and the Leeds City Region are crucial to our success and we will work collaboratively with Tracy and the new Mayor's office. I wish her the very best in her new role.

## **Chairs Action (Use of Emergency Powers for urgent Decision)**

Standing Orders states;

**Emergency Powers and urgent decisions** -These powers which the Board has reserved to itself within these Standing Orders (see SO 2.23) may in emergency or for an urgent decision be exercised by the Chief Executive and Chairman after having consulted at least two Non-Executive Directors. The exercise of such powers by the Chief Executive and Chairman shall be reported to the next formal meeting of the Trust Board in public session for formal ratification.

Therefore, I seek formal ratification for the following decisions that have been given Chairs action prior to this Board meeting;

For a variation to Vital Energi Solutions Ltd.'s existing contract with Leeds Teaching Hospital NHS Trust (*Agreement for the Design, Installation and Operation of the St James' Hospital Energy Centre*). This variation is to facilitate two of the schemes from the Public Sector Decarbonisation Scheme (PSDS), as part of the approved PSDS business case at the March Board. This is grant award funded and is to be spent prior to the end of September 2021. The capital works cost of £3,952,355 (incl. VAT) comes from Salix grant funding and is part of the approved £12.9m PSDS business case.

This was supported by supported by Linda Pollard, Julian Hartley, Suzanne Clark and Gillian Taylor.

## **4. Publication Under Freedom of Information Act**

This paper has been made available under the Freedom of Information Act 2000.

**5. Recommendation**

The Board is asked to receive this paper for information and discussion and ratify Chairs action as set out in the report.

Dame Linda Pollard  
Chair  
May 2022