

**PUBLIC BOARD AGENDA**  
**THURSDAY 29 JANUARY 2026 AT 2.00**

**Seminar Rooms, Ground Floor, Gledhow Wing Seminar Rooms, SJUH**

All items listed (Blue Box), in blue text, are to be received for information/ assurance and no discussion time has been allocated within the agenda

Time	Item	Paper Title	Purpose	Presenter	Report/ Verbal
<b>Standing Items</b>					
2.00	1	<p><b>Apologies for absence:</b> Beverley Geary, Interim Chief Nurse Mark Burton, Non-Executive Director Andrew Greenwood, Non-Executive Director</p> <p>Jo Koroma, Associate Non-Executive Director to exit at 2.55pm</p> <p><i>NB. Tim Hiles, COO to join late (due to prior attendance at West Yorkshire Major Trauma Clinical Network Peer Review)</i></p> <p><b>Welcome, and Introductions:</b> Ricky Singh, Associate Non-Executive Director Lorna Johnson, Deputy Chief Nurse Suzanne Dunkley, Chief People Officer</p>	Information	Antony Kildare	Verbal
	2	<b>Declarations of Interest</b>	Governance	Antony Kildare	Verbal
	3	<b>Draft Minutes of the Last Meeting</b> 27 November 2025	Approval	Antony Kildare	3
2.05	4	<b>Matters Arising</b> Question from public	Governance	Jo Bray/ Tim Hiles	Verbal
	5	<b>Review of Action Tracker</b>	Information	Antony Kildare	5
2.10	6	<b>Chair's Report</b> (Endorse Chairs action for approvals)	Receive, Note & Endorse	Antony Kildare	6
2.15	7	<b>Chief Executive's Report</b> (Endorse consultant appointments)	Receive, Note & Endorse	Brendan Brown	7
<b>Governance Risk and Regulatory</b>					
	8.1	<b>Corporate Risk Register</b>	Assurance	Brendan Brown Tim Hiles	8.1

2.20	8.2	<b>Board Assurance Framework</b>	Assurance	Mike Harvey	8.2
2.25	8.3	<b>Well-led Improvement Update</b>	Information Assurance	Brendan Brown Antony Kildare Jo Bray	8.3
2.30	8.4	<b>Perinatal Update</b>	Information Assurance	Magnus Harrison	8.4
2.40	8.5	<b>Audit Committee Chairs Summary Report</b>	Assurance	Gillian Taylor	8.5
2.45	8.6	<b>Single Site Evaluation</b> (Recommendation from Audit Committee)	Approval	Jenny Ehrhardt	8.6
2.50	8.7	<b>Standing Orders</b>	Approval	Jo Bray	8.7
2.55	8.8	<b>Standing Financial Instruction and Scheme of Delegation</b>	Approval	Jenny Ehrhardt	8.8

#### Quality of Care

3.00	9	<b>Patient Story</b> Radiology Patient Experience: <a href="https://www.youtube.com/watch?v=Zz08OWdi0c8">https://www.youtube.com/watch?v=Zz08OWdi0c8</a> <i>In attendance: Rachael Kay, Interventional Radiology Lead Radiographer and Emily Keyte, Radiographer Lead for Quality</i>	Information	Lorna Johnson	Video
		<i>Our patient stories aim to provide insight to the care received by our patients and their families. It is important that our Board understand both positive and negative feedback for learning. We are grateful to those who take time record and share their experiences, which are also used in undergraduate training.</i>			
3.10	9.1	<b>QAC Committee Chairs Summary Report</b>	Assurance	Laura Stroud Magnus Harrison	9.1
3.15	9.2	<b>Safer Staffing (Hard Truths)</b>	Assurance	Lorna Johnson	9.2
-	9.3	<b>Q1 Learning from Deaths Report</b>	Information	Magnus Harrison	9.3
3.25	10.1	<b>Perinatal Improvement Assurance Committee Chairs Summary Report</b>	Assurance	Phil Corrigan Becky Musgrave	10.1
3.30	10.2	<b>Maternity Incentive Scheme (NHSR self-assessment for Board sign-off)</b> <ul style="list-style-type: none"><li>- Annual confirmation of delegation of oversight by Board to Assurance Committee</li><li>- Annual confirmation of the Maternity Safety Champion</li><li>- Assurance of Board Maternity Safety Champions meetings with Perinatal Leadership Team</li></ul> <i>Head of Midwifery required to be in attendance</i>	Assurance/ Approval	Becky Musgrave	10.2 10.2(i)
3.45	10.3	External Review of Perinatal Deaths at LTHT Progress Report	Assurance Approval	Magnus Harrison	10.3
3.50	<b>Comfort Break (10 minutes)</b>				

<b>People and Culture</b>					
4.00	11.1	<b>People and Culture Committee Chairs Summary Report</b>	Assurance	Amanda Stainton Suzanne Dunkley	11.1
4.05	11.2	<b>Inclusion and Belonging Engagement Update</b>	Information	Suzanne Dunkley	11.2
<b>Access and Delivery of Services</b>					
4.10	12.1	<b>Integrated Quality and Performance Report</b>	Information	Executives	12.1
<b>Strategy, Leadership and Planning</b>					
4.30	13.1	<b>Planning 2026/27</b>	Approval	Jenny Ehrhardt Tim Hiles Suzanne Dunkley	Verbal
4.35	13.2	<b>Remuneration Committee Summary Report</b>	Information	Antony Kildare	13.2
<b>Financial Performance and Oversight</b>					
4.40	14.1	<b>Finance and Performance Committee Chairs Summary Report</b>	Assurance	Mike Baker	14.1
<b>Productivity and Value for Money</b>					
	15	<i>No items to report</i>	-	-	-
<b>Standing Items</b>					
4.45	16	<b>Risk</b> <i>Consideration of any issues to escalate to Corporate Risk Register, BAF and reflections on Risk Appetite and working within our defined tolerances</i> <a href="#"><u>Risk Appetite Framework (April 2025) - Leeds Teaching Hospitals NHS Trust</u></a>  <b>Legal Advice</b> <i>Consideration of any issues from the meeting</i>  <b>Regulators - CQC or NHS England, ICB/Place issues</b> <i>Any issues to be reported/escalated</i>  <b>Communication Issues</b> <i>Any issues internally or externally to be address</i>	Discussion	Antony Kildare	Verbal
	17	<b>Review of Meeting and Effectiveness</b>	Discussion	Jo Bray	Verbal
	18	<b>Any Other Business</b>	Information	Antony Kildare	Verbal

<b>Additional information (Blue Box)</b>		
8.1	Corporate Risk Register	Brendan Brown
9.3	Q1 Learning from Deaths Report	Magnus Harrison

*The Trust Board will hold a private workshop during the morning of the day of Board meetings, in keeping with (Section 1 (2) of the Public Bodies (Admission to Meetings) Act 1960), press and other members of the public are excluded from this meeting, having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.*

Board meetings of Leeds Teaching Hospitals NHS Trust are public meetings held in public. Any member of the public can raise questions regarding the content of the Board meeting. However, questions need to be submitted at least three days prior to the meeting, in writing. To: Jo Bray, Director of Corporate Affairs, Leeds Teaching Hospitals NHS Trust, Trust Headquarters, St James's University Hospital, Beckett Street, Leeds, LS9 7TF, or by email to: [jo.bray@nhs.net](mailto:jo.bray@nhs.net)