

PUBLIC BOARD AGENDA THURSDAY 26 MARCH 2026 AT 1.30

Hopper Room, First Floor, Thackray Medical Museum, LS9 7LN

All items listed (Blue Box), in blue text, are to be received for information/ assurance and no discussion time has been allocated within the agenda

Time	Item	Paper Title	Purpose	Presenter	Report/ Verbal
Standing Items					
1.30	1	Apologies for absence: Jo Koroma, Associate Non-Executive Director	Information	Antony Kildare	Verbal
		Welcome, and Introductions: Observing: <i>Sumrah Shaffiq, Clinical Leadership Fellow</i>	Information	Antony Kildare	Verbal
		Thank you: To Phil Corrigan, NED	Information	Antony Kildare	Verbal
	2	Declarations of Interest	Governance	Antony Kildare	Verbal
	3	Draft Minutes of the Last Meeting 29 January 2026	Approval	Antony Kildare	3
1.35	4	Matters Arising	Governance	Antony Kildare	Verbal
	5	Review of Action Tracker	Information	Antony Kildare	5
1.40	6	Chair's Report <i>(Endorse Chairs action for approvals)</i>	Receive, Note & Endorse	Antony Kildare	6
1.45	7	Chief Executive's Report <i>(Endorse consultant appointments)</i>	Receive, Note & Endorse	Brendan Brown	7
Governance Risk and Regulatory					
	8.1	Corporate Risk Register	Assurance	Brendan Brown Tim Hiles	8.1
1.50	8.2	Board Assurance Framework	Assurance	Mike Harvey	8.2
	8.3	Updated on Improvement Plans from CQC Inspections	Information	Brendan Brown Antony Kildare	Verbal
1.55	8.3(i)	Well-led Improvement Update	Assurance	Jo Bray	8.3(i)
2.00	8.3(ii)	Perinatal Update <i>In attendance: Becky Musgrave, Head of Midwifery</i>	Assurance	Beverley Geary Magnus Harrison	8.3(ii)

2.05	8.4	Public Inquiry into Maternity Services at LTHT	Information	Brendan Brown	Verbal
2.10	8.5	Audit Committee Chairs Summary Report	Assurance	Gillian Taylor Jenny Ehrhardt	8.5
-	8.6	Annual Fire Safety Report	Assurance	Craig Richardson	8.6
2.15	8.7	Annual Update from NED Safety Champions (<i>Laura Stroud, Angela Graves, Andrew Greenwood, Simon Le Clerc, Gillian Taylor</i>)	Assurance	NEDs	8.7
2.20	8.8	Board Development Plan	Information Governance	Antony Kildare Jo Bray	8.8
2.25	8.9	Fit & Proper Persons Test – CQC Well-led Compliance	Assurance	Jo Bray	8.9
2.30	8.10	Code of Governance for NHS Provider Trust (Comply or Explain)	Information Approval	Jo Bray	8.10
2.35	8.11	Provider Licence	Assurance	Jo Bray	8.11
-	8.12	Board Forward Work Plan 2026/27	Information Assurance	Jo Bray	8.12
Quality of Care					
2.40	9.1	Patient Story – Liams Story <i>In attendance: Trevor Hodge, Consultant Orthodontist and Krystina Kozlowska, Head of Patient Experience</i>	Information	Beverley Geary	Video
		<i>Our patient stories aim to provide insight to the care received by our patients and their families. It is important that our Board understand both positive and negative feedback for learning. We are grateful to those who take time record and share their experiences, which are also used in undergraduate training.</i>			
2.50	9.2	QAC Committee Chairs Summary Report	Assurance	Laura Stroud Beverley Geary Magnus Harrison	9.2
2.55	9.3	Complaints and PALS Bi-annual Update	Information Assurance	Beverley Geary	9.3
-	9.4	Safeguarding Bi-annual Update	Information Assurance	Beverley Geary	9.4
3.00	9.5	Antimicrobial Resistance (AMR) in Leeds: Protect our Present, Secure our Future	Information Assurance	Magnus Harrison	9.5
3.05	9.6	LTHT Outbreak and Pandemic Preparedness	Information	Magnus Harrison	9.6
3.10	9.7	Mortality Annual Report	Information Assurance	Magnus Harrison	9.7
-	9.8	Q2 Learning from Deaths Report	Information	Magnus Harrison	9.8
-	9.9	Safer Staffing (Hard Truths)	Assurance	Beverley Geary	9.9
3.15	10.1	Perinatal Improvement Assurance Committee Chairs Summary Report (March)	Assurance	Phil Corrigan Beverley	10.1

3.20	10.2	Perinatal Assurance Report		Geary Magnus Harrison Becky Musgrave	10.2
3.25	Comfort Break (10 minutes)				
People and Culture					
3.35	11.1	People and Culture Committee Chairs Summary Report	Assurance	Amanda Stainton Suzanne Dunkley	11.1
3.40	11.2	Staff Survey Results (national benchmark)	Information	Suzanne Dunkley	11.2
3.50	11.3	Inclusion and Belonging Engagement Update on Action Plan	Information	Suzanne Dunkley	11.3
Access and Delivery of Services					
4.00	12.1	Integrated Quality and Performance Report	Information	Executives	12.1
Strategy, Leadership and Planning					
-	13.1	Planning 2026/27	Information Assurance	Jenny Ehrhardt Tim Hiles Suzanne Dunkley	13.1
-	13.2	<i>Item withdrawn</i>	-	-	-
-	13.3	<i>Item withdrawn</i>	-	-	-
4.20	13.4	PLACE Assessments	Information	Craige Richardson	13.4
4.35	13.5	Notes of the Remuneration Committee	Information	Antony Kildare	13.5
Financial Performance and Oversight					
4.40	14.1	Finance and Performance Committee Chairs Summary Report	Assurance	Mark Burton	14.1
4.45	14.2	Update to Standing Financial Instructions	Approval	Jenny Ehrhardt	14.2
Productivity and Value for Money					
	15	<i>No items to report</i>	-	-	-
Standing Items					
4.50	16	<p>Risk <i>Consideration of any issues to escalate to Corporate Risk Register, BAF and reflections on Risk Appetite and working within our defined tolerances</i> Risk Appetite Framework (April 2025) - Leeds Teaching Hospitals NHS Trust</p> <p>Legal Advice <i>Consideration of any issues from the meeting</i></p> <p>Regulators - CQC or NHS England, ICB/Place issues</p>	Discussion	Antony Kildare	Verbal

		<i>Any issues to be reported/escalated</i>			
		Communication Issues <i>Any issues internally or externally to be address</i>			
	17	Review of Meeting and Effectiveness	Discussion	Jo Bray	Verbal
4.55	18	Any Other Business	Information	Antony Kildare	Verbal
Date of Next Meeting: The next formal Board meeting will take place on Thursday 28 May 2026 – Location SJUH					

Additional information (Blue Box)		
8.1	Corporate Risk Register	Brendan Brown Tim Hiles
8.6	Annual Fire Safety Report	Craige Richardson
8.12	Board Forward Work Plan 2026/27	Jo Bray
9.4	Safeguarding Bi-annual Update	Beverley Geary
9.5	HCAI Resistance Update	Magnus Harrison
9.6	Pandemic Preparedness	Magnus Harrison
9.8	Q2 Learning from Deaths Report	Magnus Harrison
13.1	Planning 2026/27	Jenny Ehrhardt Tim Hiles Suzanne Dunkley

The Trust Board will hold a private workshop during the morning of the day of Board meetings, in keeping with (Section 1 (2) of the Public Bodies (Admission to Meetings) Act 1960), press and other members of the public are excluded from this meeting, having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.

Board meetings of Leeds Teaching Hospitals NHS Trust are public meetings held in public. Any member of the public can raise questions regarding the content of the Board meeting. However, questions need to be submitted at least three days prior to the meeting, in writing. To: Jo Bray, Director of Corporate Affairs, Leeds Teaching Hospitals NHS Trust, Trust Headquarters, St James's University Hospital, Beckett Street, Leeds, LS9 7TF, or by email to: jo.bray@nhs.net