The Leeds Teaching Hospitals NHS Trust

PUBLIC BOARD
AGENDA
Thursday 30 July 2026 at 9.00am
Boardroom, Ground Floor, Trust HQ, SJUH Site

All items listed (Blue Box), in blue text, are to be received for information/ assurance and no discussion time has been allocated within the agenda

Time	Item	Paper Title	Purpose	Presenter	Report/ Verbal
Standing Items					
9.00	**1**	**Apologies for absence:** - **Welcome, and Introductions:** Elizabeth Garthwaite, Chief Medical Officer **Observing:** Jason Eddleston, Deputy Chief People Officer	Information	Antony Kildare	Verbal
	2	**Declarations of Interest**	Governance	Antony Kildare	Verbal
	3	**Draft Minutes of the Last Meeting** 28 May 2026	Approval	Antony Kildare	3
9.05	**4**	**Matters Arising**	Governance	Antony Kildare	Verbal
	5	**Review of Action Tracker**	Information	Antony Kildare	5
9.10	**6**	**Chair's Report** *(Endorse Chairs action – if any approvals)* Appendix: Summary of EDI Objectives of the Board	Receive, Note & Endorse	Antony Kildare	6
9.15	**7**	**Chief Executive's Report** *(Endorse consultant appointments)*	Receive, Note & Endorse	Brendan Brown	7
Governance Risk and Regulatory					
- 9.30 9.35	8.1(i) 8.1(ii) 8.2	Corporate Risk Register Board Assurance Framework Board & Committee Assurances of Risk	Assurance Approval Information	Executive Team Mike Harvey Jo Bray	8.1(i) 8.1(ii) 8.2
9.40	8.3	Updated on Improvement Plans from CQC Inspections	Information	Brendan Brown Antony Kildare	Verbal

9.45 9.50	8.3(i) 8.3(ii)	Well-led Improvement Update Perinatal Improvement Update ***In attendance:*** *Becky Musgrave, Head of Midwifery*	Assurance Assurance	Jo Bray Beverley Geary Elizabeth Garthwaite	8.3(i) 8.3(ii)
9.55	8.4	Response to NHS England Letter on Mortuary Oversight and Post-Death Care; Board Assurance Statement for NHS Provider Trusts	Assurance & Confirmation	Elizabeth Garthwaite Beverley Geary	8.4
10.05	8.5	Leeds Independent Review into Maternity and Neonatal Services at LTHT	Information	Roger Mumby	Verbal
10.10	8.6	Code of Conduct & Nolan Principles	Endorsement by All	Antony Kildare	8.6
-	8.7	Assurance of Chairs Appraisal by Senior Independent Director	Information Assurance	Mike Baker	8.7
10.15	8.8	Health & Safety Policy (Reviewed)	Approval	Craige Richardson	8.8
10.20	8.9	Risk Management Policy (Reviewed)	Approval	Tim Hiles	8.9
10.25	8.10	Audit Committee Chairs Summary Report	Assurance	Gillian Taylor Jenny Ehrhardt	8.10
-	8.11	Insurance for Directors (Overview of Arrangements – Annual Update)	Information Assurance	Jo Bray	8.11
-	8.12	Board Forward Work Plan 2026/27	Information Assurance	Jo Bray	8.12
Quality of Care					
10.30	9.1	Colleague Story ***In attendance:*** *Miguelle Domalaon, Resourcing*	Information	Suzanne Dunkley	Verbal
Our patient stories aim to provide insight to the care received by our patients and their families. It is important that our Board understand both positive and negative feedback for learning. We are grateful to those who take time record and share their experiences, which are also used in undergraduate training.					
10.40	9.2	Integrated Quality Performance Report	Information Assurance	Executive Team	9.2
11.00	**Comfort Break (10 minutes)**				
11.10	9.3	QAC Committee Chairs Summary Report	Assurance	Laura Stroud Beverley Geary Elizabeth Garthwaite	9.3
11.15	9.4	Complaints Annual Report	Information Assurance	Beverley Geary	9.4
11.20	9.5 9.5(ii)	Nursing and Midwifery Safer Staffing Bi-annual Update Perinatal Staffing Bi-annual Update	Information Assurance Information Assurance	Beverley Geary Becky Musgrave	9.5 9.5(ii)

11.25	9.6	Quarterly Update Report from Leadership Walkround Programme	Information Assurance	Beverley Geary	9.6
-	9.7	HCIA Annual Report	Assurance	Elizabeth Garthwaite	9.7
-	9.8	Quarter 3 Mortality Review (Learning from Deaths)	Assurance	Elizabeth Garthwaite	9.8
11.30	10.1 10.1(i)	Perinatal Improvement Assurance Committee Chairs Summary Report Independent Review of Maternity Services at Nottingham University Hospitals NHS Trust, and Independent Investigation into Maternity and Neonatal Services in England (including appendices 1-4)	Assurance Information	Simon Le Clerc Beverley Geary Elizabeth Garthwaite	10.1 10.1(i) 10.1(ii-v)
11.35	10.2	Perinatal Assurance Report ***In attendance:*** *Becky Musgrave, Head of Midwifery*	Assurance	Elizabeth Garthwaite	10.2
People and Culture					
11.40	11.1	People Committee Chairs Summary Report	Assurance	Amanda Stainton Suzanne Dunkley	11.1
11.45	11.2	Inclusion and Belonging Engagement Update on Action Plan	Assurance	Suzanne Dunkley	11.2
11.50	11.3	Freedom to Speak Up Annual Report	Information Assurance	Alan Sheppard	11.3
12.00	11.4	Executive Assurance on Freedom to Speak Up	Information Assurance	Suzanne Dunkley	11.4
-	11.5	Leeds Health & Care Academy Annual Report	Information	Suzanne Dunkley	11.5
-	11.6	Job Evaluation Annual Report	Information	Suzanne Dunkley	11.6
Access and Delivery of Services					
		No items to report			
Strategy, Leadership and Planning					
12.10	13.1	Winter Plan – Post Winter Review	Information Assurance	Tim Hiles	13.1
12.20	13.2	Sustainability Annual Report	Information Assurance	Craige Richardson/ Chris Kelly	13.2
12.25	13.3	Joint Committee in Common Leeds Place	Information	Mike Harvey	13.3
-	13.4	Summary Notes from Remuneration Committee	Information	Antony Kildare	13.4
Financial Performance and Oversight					
12.30	14.1	Finance and Performance Committee Chairs Summary Report	Assurance	Mark Burton	14.1

Productivity and Value for Money					
	15	*No items to report*	-	-	-
Standing Items					
	16	**Risk** *Consideration of any issues to escalate to Corporate Risk Register, BAF and reflections on Risk Appetite and working within our defined tolerances:* Risk Appetite Framework (June 2026) - Leeds Teaching Hospitals NHS Trust **Legal Advice** *Consideration of any issues from the meeting* **Regulators - CQC or NHS England, ICB/Place issues** *Any issues to be reported/escalated* **Communication Issues** *Any issues internally or externally to be address*	Discussion	Antony Kildare	Verbal
12.35	**17**	**Review of Meeting and Effectiveness**	Discussion	Jo Bray	Verbal
	18	**Any Other Business**	Information	Antony Kildare	Verbal
Date of Next Meeting: The next formal Board meeting will take place on Thursday 24 September 2026 – Location SJUH					

Additional information (Blue Box)		
8.1(i)	Corporate Risk Register	Executive Team
8.7	Assurance of Chairs Appraisal by Senior Independent Director	Mike Baker
8.11	Insurance for Directors (Overview of Arrangements – Annual Update)	Jo Bray
8.12	Board Forward Work Plan 2026/27	Jo Bray
9.7	HCIA Annual Report	Elizabeth Garthwaite
9.8	Q3 Mortality Review (Learning from Deaths)	Elizabeth Garthwaite
10.1(i-v)	Independent Review of Maternity Services at Nottingham University Hospitals NHS Trust, and Independent Investigation into Maternity and Neonatal Services in England	Beverely Geary Elizabeth Garthwaite
11.5	Leeds Health & Care Academy Annual Report	Suzanne Dunkley
11.6	Job Evaluation Annual Report (from People Committee)	Suzanne Dunkley
13.4	Summary Notes from Remuneration Committee	Antony Kildare

The Trust Board will hold a private workshop during the morning of the day of Board meetings, in keeping with (Section 1 (2) of the Public Bodies (Admission to Meetings) Act 1960), press and other members of the public are excluded from this meeting, having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.

Board meetings of Leeds Teaching Hospitals NHS Trust are public meetings held in public. Any member of the public can raise questions regarding the content of the Board meeting. However, questions need to be submitted at least three days prior to the meeting, in writing. To: Jo Bray, Director of Corporate Affairs, Leeds Teaching Hospitals NHS Trust, Trust Headquarters, St James's University Hospital, Beckett Street, Leeds, LS9 7TF, or by email to: jo.bray@nhs.net